Port of Galveston Supplemental Information For the 2021 Annual Budget





Overview of the 2021 Proposed Budget

The 2021 Proposed Budget is being presented utilizing the same format as the monthly forecasted results presented at the monthly Finance Committee and Board Meetings.

Port staff used realistically-estimated revenue and expense projections to support the related budgeted levels of activity for 2021. Methodology for deriving anticipated Operating Revenues is detailed on the attached 2021 Budgeted Revenue detail sheet. Cruise revenues include increased rate related to the release of Pier 10 for development of a potential third cruise terminal.

Major 2021 Projects (Projected Spending > \$500K in 2021): Old Port Industrial Road - East (Rider 48) Cruise Terminal 1 Walkway Circulation Improvements Cruise Terminal 3 Wharf Improvements East End Portside Road & Drainage Improvements Pier 38 Slip Fill Foreign Trade Zone Relocation and Improvements



Compare Summary of 2020 9 + 3 Fcst to 2021 Proposed Budget

Compare Summary of 2020 9 Act + 3	3 Fcst to 202	1 Proposed Bu	udget	
	2020 9 Act + 3 Fcs	Proposed 2021 Budget	Increase/ (Decrease) \$	Increase/ (Decrease) %
Total Income From Operations	\$ 26,849,103	\$ 37,483,170	\$ 10,634,067	39.6%
Operating Expenses				
Total Salaries and Related Expenses	\$ 8,125,405	\$ 9,483,448	\$ 1,358,044	16.7%
Total Contract Services	\$ 4,746,106	\$ 10,388,945	\$ 5,642,839	118.9%
Total Repairs and Maintenance	2,487,537	3,145,392	657,855	26.4%
Total Other Operating Expenses	6,259,975	8,372,147	2,112,173	33.7%
Total Office & Sales Expenses	901,468	1,343,239	441,771	49.0%
Total Operating Expenses Before Depreciation and Amortization	\$ 22,520,490	\$ 32,733,172	\$ 10,212,681	45.3%
Net Operating Income (Loss) Before Depreciation and Amortizatic	\$ 4,328,613	\$ 4,749,998	\$ 421,385	9.7%
Depreciation Expense	\$ 6,769,669	\$ 7,270,900	\$ 501,231	7.4%
Net Operating Income (Loss) After Depreciation and Amortization	\$ (2,441,056) \$ (2,520,902)	\$ (79,845)	3.3%
Total Non Operating Income	\$ 1,002,634	\$ 2,849,918	\$ 1,847,284	184.2%
Total Non Operating Expenses	\$ 1,706,803	\$ 1,385,442	\$ (321,361)	-18.8%
Net Income Before Grants, Contributions,				
Extraordinary Items, Special Items and Fema	\$ (3,145,226) \$ (1,056,426)	\$ 2,088,800	-66.4%
Add: DEPRECIATION	\$ 6,769,669	\$ 7,270,900	\$ 501,231	7.4%
Less: BOND PRINCIPAL (ACCRUED)	\$ 3,831,718	\$ 4,197,749	\$ 366,031	9.6%
Ending Cash Flow from Operations	\$ (207,275) \$ 2,016,725	\$ 2,224,000	-1073.0%



Compare Summary of 2019 Actuals to 2021 Proposed Budget

	2019 Actuals		Proposed 2021 Budget		Increase/ (Decrease)		Increase/ (Decrease) %	
Total Income From Operations	\$	51,474,110	\$	37,483,170	\$	(13,990,940)	-27.2%	
Operating Expenses								
Total Salaries and Related Expenses	\$	7,942,250	\$	9,483,448	\$	1,541,198	19.4%	
Total Contract Services	\$	11,314,720	\$	10,388,945	\$	(925,775)	-8.2%	
Total Repairs and Maintenance		2,742,525		3,145,392		402,867	14.7%	
Total Other Operating Expenses		9,954,308		8,372,147		(1,582,161)	-15.9%	
Total Office & Sales Expenses		738,671		1,343,239		604,568	81.8%	
Total Operating Expenses Before Depreciation and Amortization	\$	32,692,474	\$	32,733,172	\$	40,698	0.1%	
Net Operating Income (Loss) Before Depreciation and Amortizatic	\$	18,781,636	\$	4,749,998	\$	(14,031,637)	-74.7%	
Depreciation Expense	\$	6,370,852	\$	7,270,900	\$	900,048	14.1%	
Net Operating Income (Loss) After Depreciation and Amortization	\$	12,410,783	\$	(2,520,902)	\$	(14,931,685)	-120.3%	
	\$	1,188,038	\$	2,849,918	\$	1,661,879	139.9%	
Total Non Operating Expenses (includes new debt interest)	\$	2,123,948	\$	1,385,442	\$	(738,506)	-34.8%	
Net Income Before Grants, Contributions,								
Extraordinary Items, Special Items and Fema	\$	11,474,873	\$	(1,056,426)	\$	(12,531,299)	-109.2%	
Add: DEPRECIATION	\$	6,370,852	\$	7,270,900	\$	900,048	14.1%	
Less: BOND PRINCIPAL (ACCRUED)	\$	3,245,823	\$	4,197,749	\$	951,926	29.3%	
	\$	14,599,903	\$	2,016,725	\$	(12,583,178)	-86.2%	



Switching and Storage Revenue Producing Services, Cars - GRI, \$841,177.08, \$1,230,301.66,3% Licenses, Fees and 2% Terminal Access Fees, Miscellaneous, \$453,424.75,1% \$10,000.00,0% Security Cost Recovery, \$1,341,129.51,4% Passenger Service Charges, \$6,806,116.04 Lay Dockage, \$2,978,116.56,8% 2021 Proposed Revenues from Operations by Wharfage, Parking Fees, **Major Categories** \$4,194,609.48,11% \$3,988,583.79,11% Ship Service Revenues, Dockage, \$6,345,556.04,17% \$4,633,419.53,12% Real Estate, \$4,660,735.56,13% 5

GALVESTON WHARVES

2021 Proposed Budgeted Revenue from Operations





Switching / Rail Revenue Trend



Wharfage Revenue Trend



Fees Charged for Cargo Passing Over the Docks



Total Revenue



Total Proposed 2021 Budgeted Wharfage is \$4,194,609



Cruise Terminal Revenue Trend and Passengers





Embarking Passengers



Total cruise revenue is \$15,374,928, which is 38.4% under2019 actuals

Total embarking passengers is 387,037, which is 64.7% under 2019 actuals



Parking Revenue Trend and Vehicles Parked



10





Dockage Revenue Trend



Fees Charged for Berthing Ships at the Docks

Dockage Revenue





11

Real Estate Revenue Trend



Fixed Rate Rents on Upland Facilities and Percentage Rents from Tenants such as Gulf Copper and Del Monte





Security Cost Recovery Revenue Trend



Fees Placed on Dockage and Cargo Tonnage for Security Services





Other Revenue Trend





2021 Annual Budget Operating Expenses

Operating Expenses consist of those costs incurred in the normal course of business and the general operations of the Port including Personnel, Contract Services, Facility and General Maintenance, Equipment Maintenance, General Liability, Property and Casualty Insurance, Utilities, Fuel, Administrative, Sales, and Other Costs, as required





2021 Proposed Expenses from Operations Including Depreciation

Salaries and Related Trend









17

Contract Labor Trend





Total Contracted Services



Repairs & Maintenance Expense Trend

\$5,000,000 \$4,500,000 \$3,500,000 \$3,500,000 \$2,500,000 \$2,000,000 \$1,500,000 \$1,000,000 \$550,000 \$-						
-پ -	2016 ACTUAL	2017 ACTUAL	2018 ACTUAL	2019 ACTUAL	2020 9 + 3 FCST	2021 BUDGET
Rentals	\$13,850	\$2,356	\$19,110	\$1,923	\$4,682	\$15,000
Docks	\$10,226	\$19,333	\$27,105	\$22,477	\$166,275	\$21,000
Electrical	\$23,961	\$25,332	\$25,170	\$21,128	\$31,633	\$21,000
Police	\$54,421	\$63,293	\$54,987	\$29,038	\$24,421	\$63,107
Supplies	\$46,532	\$48,947	\$43,733	\$47,401	\$24,474	\$57,380
Buildings/Grounds	\$80,580	\$74,131	\$80,095	\$215,524	\$190,973	\$242,150
Landscaping	\$58,357	\$61,051	\$69,177	\$6,254	\$24,601	\$11,350
Services	\$75,987	\$59,919	\$48,090	\$54,037	\$35,062	\$114,955
Levees	\$37,149	\$-	\$130,000	\$129,600	\$246,396	\$120,000
Cruise	\$273,830	\$227,730	\$414,761	\$221,803	\$309,304	\$291,300
Renewals & Replacements Expensed	\$398,047	\$104,322	\$122,680	\$131,645	\$147,000	\$252,000
Salaries & Related	\$1,073,088	\$1,065,608	\$1,046,411	\$1,621,094	\$1,579,199	\$1,868,647
Maintenance Dredging	\$920,608	\$2,021,127	\$2,040,000	\$2,100,000	\$1,580,920	\$2,100,000

\$4,000,000 The Construction & Maintenance (C&M) department is responsible for the facilities and equipment maintenance programs – they address both planned and unplanned maintenance issues. Annual results \$3,000,000 \$2,000,000



will vary.

The 2021 budget includes \$252,000 of Renewal, Replacement, and Repair expense items shown in the R&R budget.



Dredging expense is 41% of the 2021 **Repairs & Maintenance budget**

Total Expense



Select Major Expenses Trend









2003-2021 Net Property and Facilities and Depreciation Expense Trend (in \$000)



Depreciation includes fixed assets Funded by Grants, Insurance, FEMA, Debt, and Operations



Non-Debt, Non-Operating Related, Other Income/Expense Trend





2021 Debt Service

					Remove Prior		
					Year		
				Bond	Accretion		
			2021 Debt -	Premium/	that Impacts		
		2021	Cash Basis	Deferred	Cash but Not	2021 Debt -	
Debt Service	2021 Interest	Principal	(Paid in 2021)	Gain	Book	Book Basis	Comments
Series 2011; Final Installment January							Restricted monthly from operating
2026	\$ 554,419	\$ 2,046,250	\$ 2,600,669	\$ (51,070)		\$ 2,574,419	revenue
Series 2014 Revenue Notes; Final							Restricted monthly from operating
Installment January 2026	\$ 491,286	\$ 2,020,000	\$ 2,511,286			\$ 2,426,286	revenue
USA Corp Engineers 10% Payback	\$ 125,003	\$ 131,499	\$ 256,502	\$-	\$ -	\$ 256,502	Assumed Annual Interest 3.25%
Debt Service	\$ 1,170,708	\$ 4,197,749	\$ 5,368,457	\$ (51,070)	\$ -	\$ 5,257,207	



2021 Debt Service and Principal on Outstanding Debt



Decrease in Book Basis Debt from 2014 through 2018 is Due to Payments and Accretion for Debt Payments



2021 Annual Budget Annual Renewals and Replacements

Annual Renewal and Replacement items are normally smaller cost capital items. The budgeted cost related to these items expires at the end of the budget year unless they are specifically requested to be carried forward to the next calendar year.

Once approved, each of these 2021 requests will be assigned project identification numbers which are tracked on the master project sheet.

The total 2021 R&R request is \$1,704,645, comprised of Capital projects totaling \$1,452,645 and Expense projects totaling \$252,000.

All R&R items are reviewed and prioritized based on availability of funds.



2021 Annual Budget Annual Renewals and Replacement Schedule

Project Type	Expense	Capital
Safety	25,000	-
Utility	6,000	100,000
Equipment Acquisition	26,200	246,451
Other	178,000	991,000
IT Hardware and Software	16,800	115,194
Total	252,000	1,452,645
Major Capital R&R Includes:		Capital
Utility Repairs (Water, Sanitary Sewer, Storm Sewer)		100,000
Dock Repairs		100,000
C.T. #1 & #2 HVAC system repair		100,000
Building Repairs		100,000
Safety-Security replacement of (3) police vehicles		100,451
Pavement and Roadway Repairs		150,000



2021 Annual Budget Capital Improvement Plan

The 2021 Capital Improvement Plan and Capital Improvement Budget is presented as a separate section in the 2021 Proposed Budget Book.

